

### Wood & Co Romania Investor Day Presentation 3 March 2022

Giorgi SHAGIDZE CEO



### our presenting team





Giorgi Shagidze maib CEO



**Vytautas Plunksnis** Chairman of the Supervisory Board maib



Vasile Tofan Member of the Supervisory Board maib



Ecaterina Caraman Head of Investment Department and Investor Relations



**Evgenii Risovich** Project Management and Investor Relations

### maib at a glance



#### Key facts

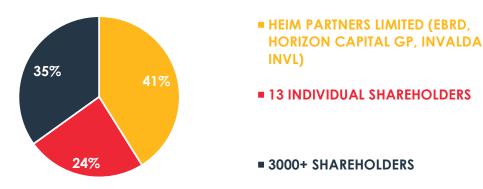
- Overview: A leader in the Moldovan banking market
  - #1 bank by loans, deposits, distribution network, brand perception and most other key indicators
- Customer base: Strong operations across all the major market segments in Moldova
  - Approx. 900k customers in retail, SME, and corporate segments
- Distribution: Approx. 2340 employees across the nationwide distribution network
  - 144 branches
  - 292 ATMs
  - 9845 POS terminals
- Operations: In addition to banking operations in Moldova include leasing subsidiary in Moldova
- Funding: Via deposits and equity; recently took out a subordinated loan, first deal of this type in Moldova
- Shareholders: Disciplined and consistent dividend payer, payout between 30% and 50% of net income

#### Financial highlights\*

Key figures* (Dec 2021)	Total assets Customer loans (gr book) Mortgages Customer deposits Shareholders' equit		MDL mln 37,197 19,760 3,238 28,599 5,447	USD mln 2,096 1,114 182 1,612 307
Key ratios (Q4 2021)	ROE Cost-income ratio NPL ratio	16.2% 55.9% 3.9%	L/D ratio Tier 1 ratio	68.2% 19.69%

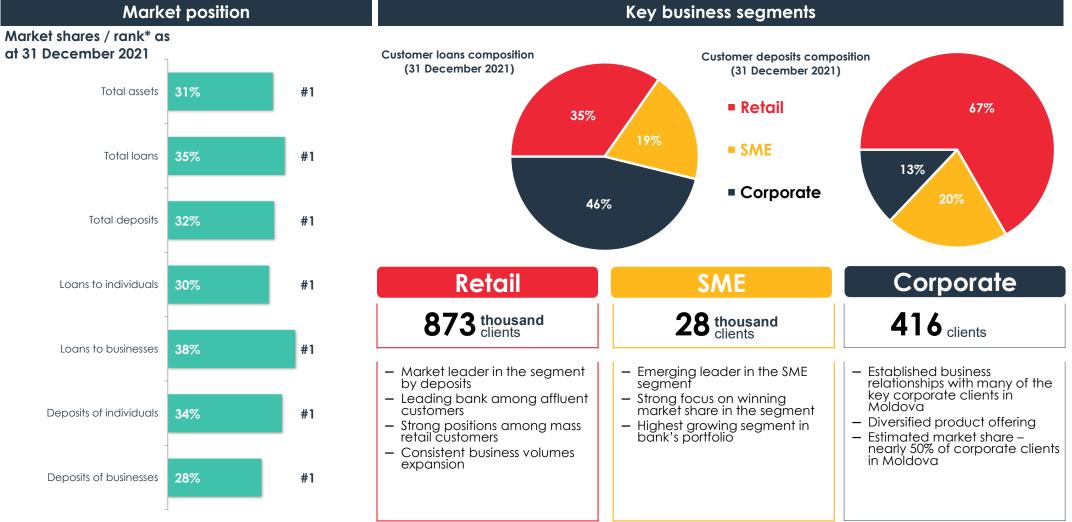
(\*) Exchange rate used: USD/MDL 17.75 as at 31 December 2021

#### maib shareholder structure



### maib at a glance (continued)





Source: NBM, Company information

(\*) Market share and rank data is based on NBM disclosure; Business comprise total Corporate and SME; Individuals comprise total Retail.

### our story so far



1991	2000		2007		2008		2017		2021	
Maib is established The bank is a successor to the government owned Agroindustrial Bank. The institution obtained its license for banking operations, including in foreign currency	The General A Shareholders of the EBRD and Enterprise Fund potential foreig of the bank. O later, the two i invested 9.8% of the bank's equ	confirmed Western Nis d as gn investors one year institutions and 9.9% in	Development banking offerin - Starting from individuals car deposits at an bank's branch the entire territ the country.	ng 2007, n open y of the nes on	For the first time market, maib b Visa and Maste cards and the soft service was practice, makin to pay loans, re and deposit ac payment termin client service sy telephone dev InfoCentru and services were c	began issuing erCard chip Cash-In real- s put in ng it possible efill current ccounts via nals. The ystem via eloped as I InfoTel	Launch of mot application – maib launch application granting rap to Mobile Bo Internet Ban services. – The best des AML solution implementa	ned mobile maibank, id access anking and king igned	Values were approved and	
founde	an Stock	2002 - maib is the Moldova to leasing com maib Leasin - maib create Business Ce corporate of local and for companies various eco sectors - we serviced inc	set up a npany – ng. ed its nter where clients – oreign from nomic re being	2007 Internet Ba service was a pilot-proj	s initiated as	project aimed transforming t into a modern bank, optimizi and automati processes, en efficiency and services. Bank is an ind leader on the	he institution n European ng, centralizing ng its business hancing its d quality of isputable banking ng the banking	2018 A new stag developm 41.09% of shares wer purchased Partners Lt consortium internation known inv EBRD, Invo and Horizo	the bank's re d by HEIM d – a n of nally well- estors: ilda INVL	

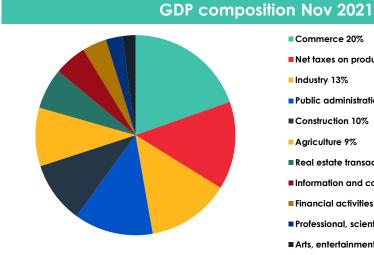
### Moldova at a glance

(\*) maib estimate, (\*\*) Source: National Bureau of Statistics of Moldova



#### **Overview**

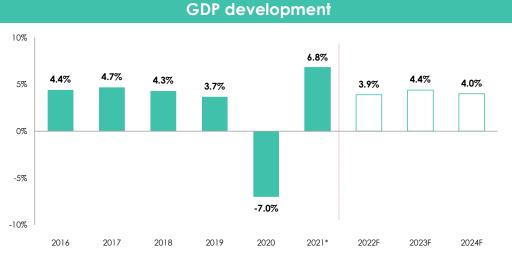
Economy*	<ul> <li>Population: 2.9 mln</li> <li>GDP (2021*): USD 13.7 bln</li> <li>GDP per capita (2021*): USD 4,700</li> <li>Average real GDP growth (2015-2021): 1.95%**</li> <li>Forecasted average real GDP growth '22-'24: +4.2%</li> <li>Total loans / GDP (2021*): 24.5%</li> </ul>
Currency	<ul> <li>Currency: Moldovan leu (MDL)</li> <li>Exchange rates (31 December 2021): USD/MDL: 17.75; EUR/MDL: 20.09</li> </ul>
Recent developments	<ul> <li>Pro-EU government has been installed recently after both presidential (November 2020) and parliamentary (July 2021) elections yielding a strong majority for the pro-EU block</li> </ul>



Source: National Bureau of Statistics of Moldova

#### Commerce 20%

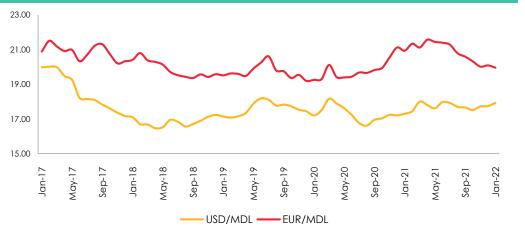
- Net taxes on products 14%
- Industry 13%
- Public administration 13%
- ■Construction 10%
- Agriculture 9%
- Real estate transactions 7%
- Information and communication services 5%
- Financial activities and insurances 4%
- Professional, scientific, and technical services 3%
- Arts, entertainment and recreation 2%



Source: National Bureau of Statistics of Moldova, Ministry of Economy and Infrastructure of Moldova (\*) maib estimate

Source: NBM

**Currency stability: FX rates** 



### integration with EU

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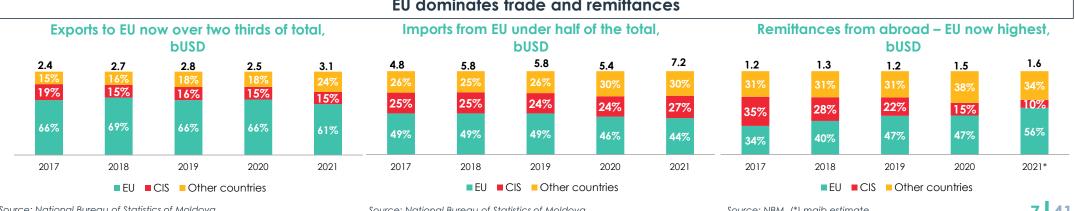
Moldova has stepped up its efforts to closer integration with the EU

#### **Moldova-EU** relations

- Association Agreement between Moldova and the EU was signed in 2014. It includes:
  - Deep and Comprehensive Trade Area gareement, which is effectively a free trade agreement between Moldova and the EU
  - Visa-free entry in the Schengen zone for Moldovan citizens
  - A financial assistance package covering several sectors of the economy
  - A range of infrastructure projects financed by EU, including roads, schools, hospitals and other public service objects
- **Pro-EU government** has been installed recently after both presidential (November 2020) and parliamentary (July 2021) elections yielding a strong majority for the pro-EU block
- Trade with the EU now makes up the largest part of the Moldova's current account
- **Remittances from abroad** are now dominated by remittances from the EU
- . **Dual EU-Moldovan citizenships** are estimated to be as high as 600k in number, or one fifth of the population. Romania alone aranted 642k citizenships to Moldovans since 2000 \*

#### Moldova at EU's eastern border





#### EU dominates trade and remittances

Source: National Bureau of Statistics of Moldova

Source: National Bureau of Statistics of Moldova

Source: NBM, (\*) maib estimate

### positive macro outlook

Economy is expected to rebound strongly from COVID crisis, public finance sound

#### Strong growth, albeit from low base

- Moldova had a strong rebound in 2021, the economy exceeded 4% annual growth prior to 2020
- New government seeks pragmatic relations with neighbors, both EU and Russia, is focused on domestic anti-corruption agenda
- COVID crisis resulted in nearly 6% budget deficit in 2020, but public debt remains significantly below peers
- There has been a substantial rebound in remittances which are destined almost entirely towards domestic consumption



GDP to return to growth GDP hit hard in 2021, but expected to regain losses

Source: National Bureau of Statistics of Moldova, Ministry of Economy and Infrastructure of Moldova, (\*) maib estimate

#### FDI inflows up strongly before COVID, rebound expected

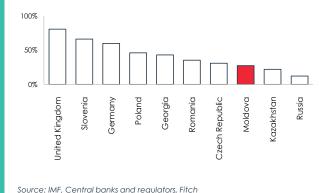
Moldova net FDI Inflows 2016-2021, mUSD



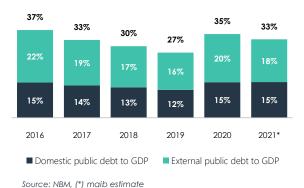
Source: NMB, (\*) maib estimate

#### Public finances sound despite large deficit in 2021

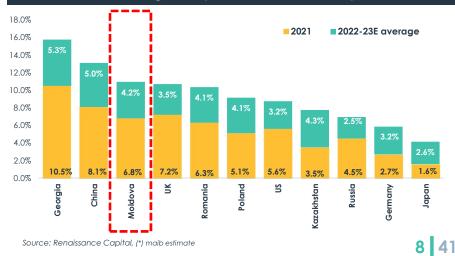
Debt to GDP (2021) at 27% is one of the lowest among peers



Debt to GDP was in decline prior to 2021



#### Economic growth predicted in line with peers





### **COVID and Geopolitical Impact**

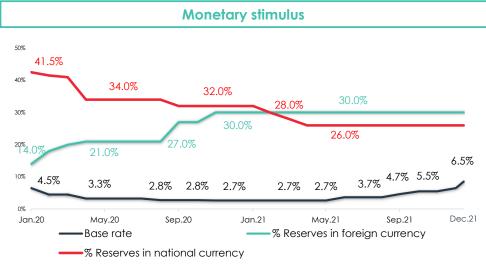
#### **COVID Impact and Measures**

**Gross Domestic Product** (GDP), estimated for **the third quarter** of 2021, amounted to 69,8 billion lei, current (market) prices. Compared to the third quarter of 2020, GDP has increased, in real terms, with 8,3% on the gross series and with 10,4%.

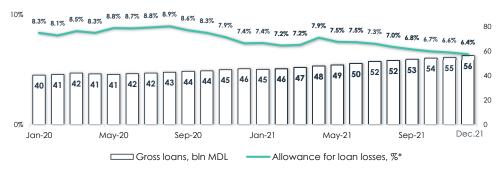
**"Softer" lockdown** comparatively to EU countries, reduced disruption to economy

In December, over **35%** of the country's population have received a **full vaccination course**.

Source: UN, National Bureau of Statistics of Moldova, Johns Hopkins University



Banking system loans and allowances for loan losses

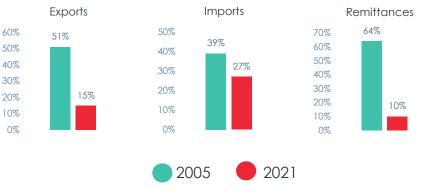


Source: National Bank of Moldova

\*Allowances for loan losses according to NBM (more stringent than IFRS)

#### Geopolitics: Exposure to Russia/CIS reduced

Reliance on CIS trade and remittances has decreased dramatically



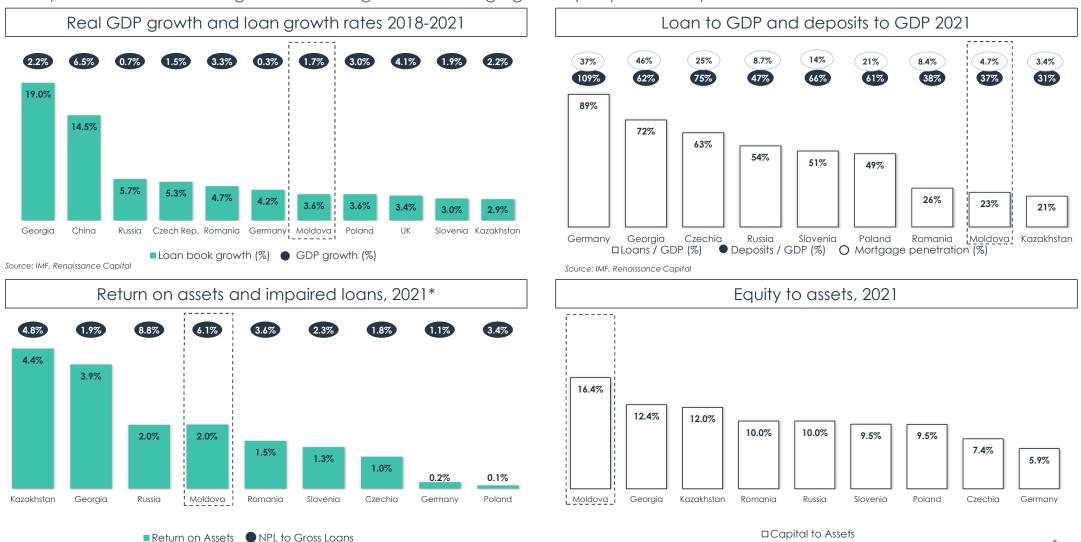
Source: National Bank of Moldova

Source: National Bank of Moldova

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### banking sector overview

Underpenetrated and well regulated banking sector with high growth prospects and proven resilience



Source: IMF, most recent time period available Q3-Q4 2021

Source: IMF, (\*) maib estimate

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### current positioning



Leading positions in an attractive market poised for profitable growth



Strong brand, superior customer experience and an award-winning franchise



A leading multi-channel distribution platform



Resilient and high quality balance sheet



Experienced management team and high quality corporate governance



### 1. leading positions in an attractive market



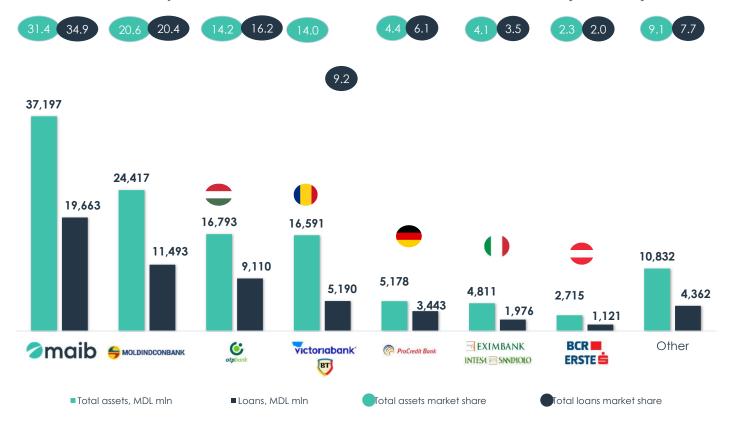
maib holds a dominant position in an open and transparent market & is poised for growth

Banking sector snapshot

- There are 11 commercial banks in Moldova in total
- Banking sector remains open with foreign banks' subsidiaries already present in the market (Romania, Hungary)
- Four largest banks dominate the market with over 80% of total assets of the banking system
- There are no state owned banks at present
- National Bank of Moldova enforces prudent behaviour via modern and conservative regulations
  - Capital and liquidity requirements are one of the highest in the region
  - Local prudential regulation in line or more strict than Basel rules
  - Liberal economic regulation: full currency convertibility and no capital control

Commercial banks by total assets in Moldova, as at 31 December 2021 (MDL mln)

**Banking sector landscape** 



Source: NBM

### 2. strong brand & award-winning franchise

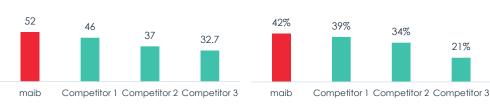


#### Leading brand and well-regarded franchise

Maib is a market leader in perception of quality, brand recognition and trust



Net Promoter Score



Perception: Most Trusted bank



Perception: Market leader

21%



- Brand is highly visible and recognised across all categories of consumers
- Perception of leadership, trust and quality

Source: Marketing study, December 2021

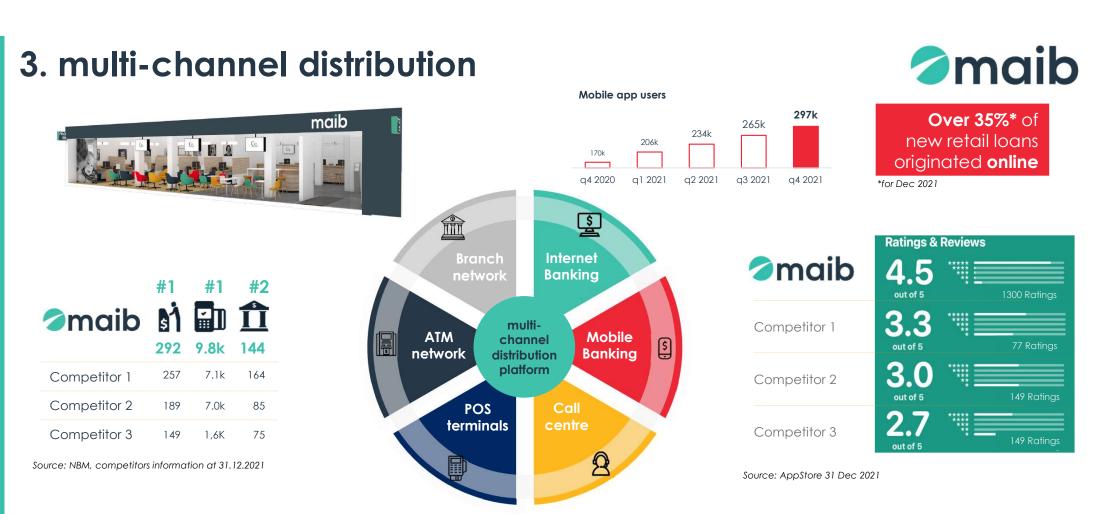
#### Recent awards reinforce positive perception



#### New initiatives to confirm customer-centric approach

Maib is advancing new initiatives to leverage its brand and enhance its leadership

- Refreshed brand identity to reflect a reshaped strategy and a refocus on the customer experience
- Revised branch network, mobile app and website to capture the positive momentum in the market
- . Focus on:
- Time to Yes
- Time to Cash
- Easy quick process



#### Extensive and modern physical network

- 292 ATMs and 96 self-service terminals, including cash-in and a variety of payment and money transfer services
- 9,845 POS terminals, market leading network
- 144 providing full range of services to retail and non-retail clients
- Branch re-design and re-branding to launch in 2021

#### Market leading app providing a full range of services

- App provides full management of customer accounts
- Online application for loan products via app
- Utility payments, exchange service, balances and transactions from multiple accounts
- Instant access to customer service via the app

### 3. rebranding

#### Brand refreshment – strategic initiative

#### Launched on 7 October 2021

- Affects all aspects of client-facing activities:
- Physical network: branches, ATMs, staff uniform,
- Website and online banking,
- Social media presence,
- Mobile phone app



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Rebranding to capture the attention of the retail market

Communicate maib's values to broader public

Re-tool client facing units to a more customer-centric vision

















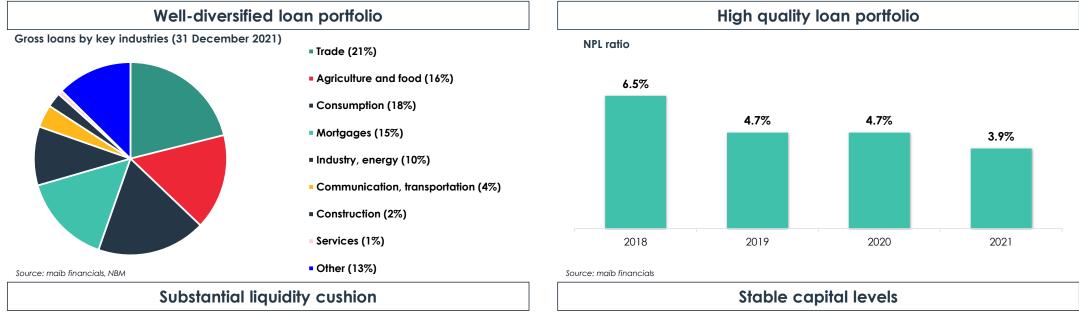


Launch on 7 October with a spectacular laser drone show

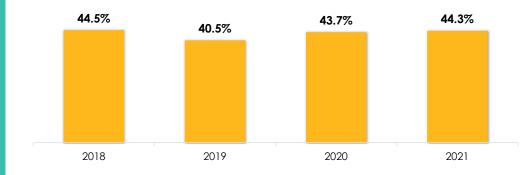


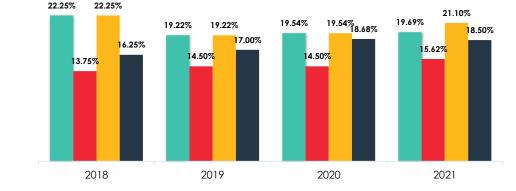
### 4. resilient and solid balance sheet





Liquidity ratio





Tier 1 
Tier 1 capital ratio requirement 
Total capital ratio 
Total capital ratio requirement
Source: maib financials

Source: NBM

### 5. strong management and governance



Strong management team

### Significant experience in the banking and finance industry...

Average tenure with maib of present management board	22 <sup>years</sup>	Average experience of the management team in finance and banking	
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...gained in a variety of blue chip financial institutions in Moldova and abroad...



### ...and a new CEO with a track record with international investment community

Oversaw the listing of a	Achieved 20%+ consiste
Georgian bank on London Stock	for TBC, while also raisin
Exchange and its subsequent	\$2.5b in debt and equi
promotion to premium segment	the international marke
and inclusion into FTSE250	the bank

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#### Maib's governance structure is based on best practices and designed to protect minority shareholders

Best-in-class corporate governance framework

The Supervisory Board includes three independent directors to ensure protection for minority shareholders Risk, audit and remuneration committees report directly to the Board

### EBRD, a long term shareholder, is committed to promoting good corporate governance in countries it invests in

EBRD undertook a governance assessment in Moldova and actively lobbies adherence to good corporate practice Maib has taken on board IFIs guidelines for corporate governance in designing its own supervisory structures

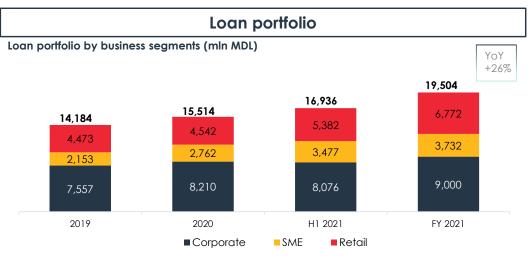
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### Executive incentive scheme (LTIP) has been put in place to align long-term management objectives with value

Under 100 top and middle management personnel are eligible for LTIP, which looks to incentivize long term value creation The plan is based on awards of phantom options which allows avoiding dilution of capital

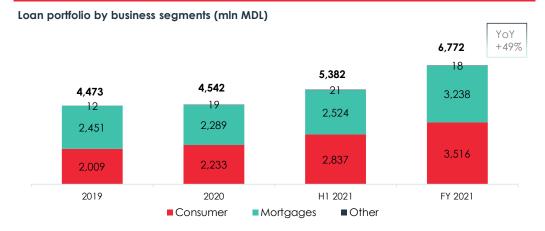
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### 6. growth is gathering momentum...



Retail Loans

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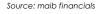


Total new maib deposits

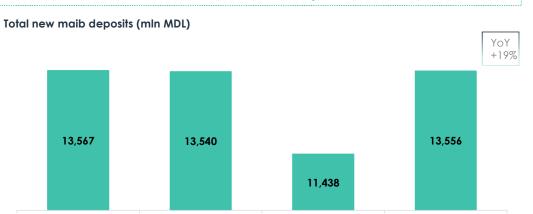
Source: maib financials

2018

Source: maib financials



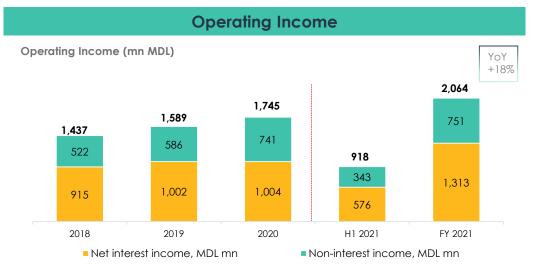




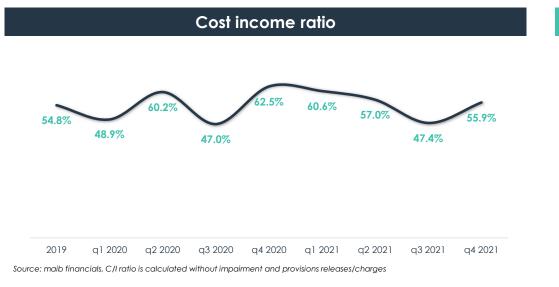
2020

2019

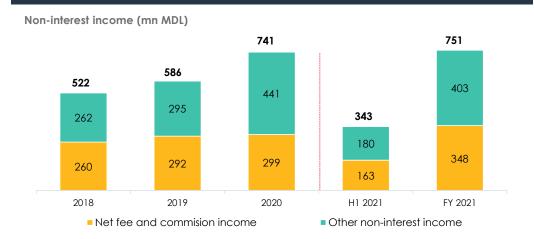
### 6 ... and so is the profitability



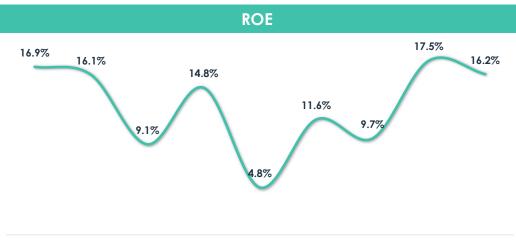
Source: maib financials



#### Non-interest income



Source: maib financials



 2019
 q1 2020
 q2 2020
 q3 2020
 q4 2020
 q1 2021
 q2 2021
 q3 2021
 q4 2021

 Source: maib financials; (\*) one off charge
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### 7. refreshed strategy

Phase One (2-3 years)

start developing ecosystems focus on digital

#### Phase Two

IPO

moderate growth

sustain margins

keep profitability

#### **Phase Three**

lower growth

falling margins

higher fee but maybe regulated

#### Initiatives for 2021-2025

Build new level of customer experience

Focus on the customer Continue sustainable growth and focus on profitability

### Become a modern financial ecosystem provider

Continue transformation of the echannels

Cooperate with the right partners to orchestrate financial ecosystems with the focus on the best customer experience

#### List shares on an International Stock Exchange

Achieve best valuation Decrease cost of capital Play a key role in integrating Moldovan businesses into the global financial market

## Expand in the region with digital business model

Step by step expansion in the region using tested, profitable business models

Source: Board presentation

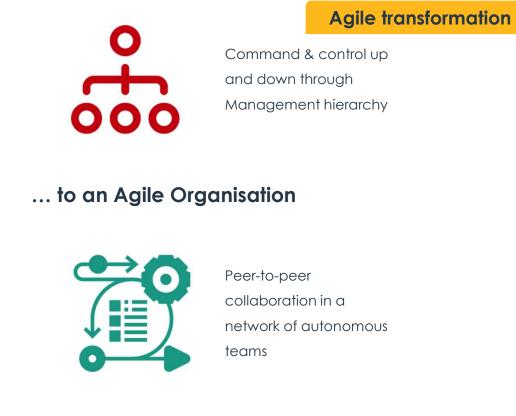


### 7. refreshed strategy (continued)



First ecosystem (Auto) introduced in November **Digital ecosystems** 1. PAYMENTS LEASIN COMMERCE 2. HOUSING · INSUR MAINTENANCE О ASE SUPPORT 4. AUTO UTOLOAN CUSTOMER HOME DEVELOPE ONLINE PURCHASE WSTALLMENT · REFUND POLIC 3. E-COMMERCE

Going from a linear hierarchy...



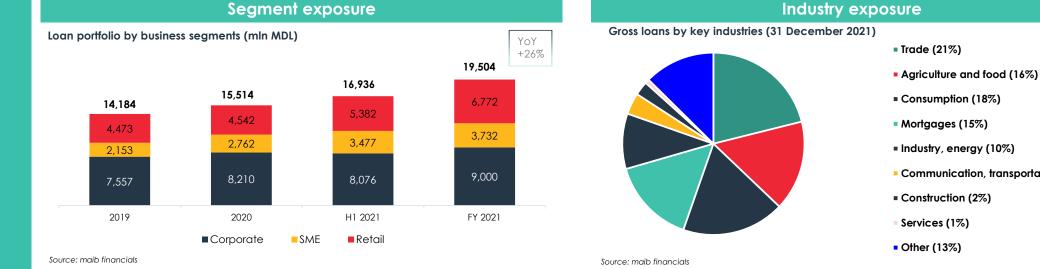
implementing the new operating model right – brings ample rewards

### financial position and performance – key highlights **and performance**



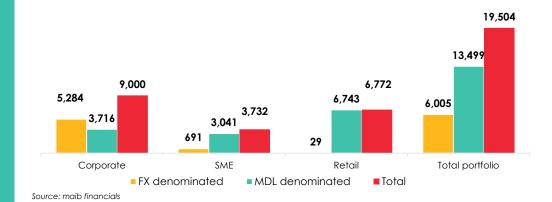
### 1. strong diversified loan portfolio

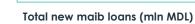




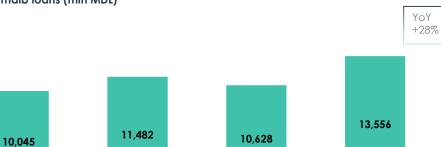
**FX** exposure

Loan portfolio by currency (31 December 2021, gross)





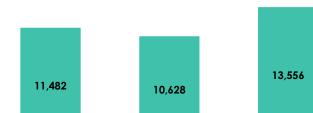
2018



- Industry, energy (10%)
- Communication, transportation (4%)

**Total new loans** 

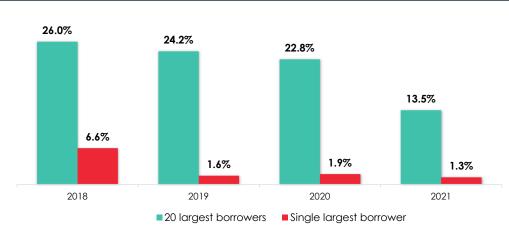
2019



2020

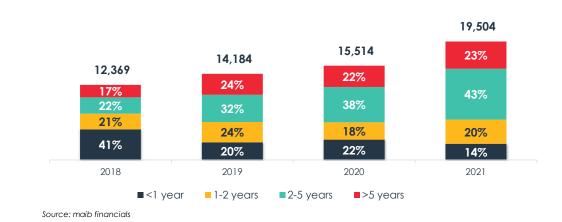
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### 2. robust asset quality and decreasing loan concentration **and b**



Portfolio concentration

Loan portfolio maturities breakdown

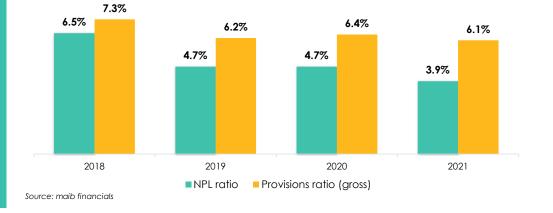


Asset quality by segment

Loan portfolio by maturities (mln MDL)

Source: maib financials

Asset quality trends



NPL ratios by business segments (31 December 2021)



### 3. ample funding, liquidity and capital

Customer deposits (90.1%)

Borrowings (7.7%)

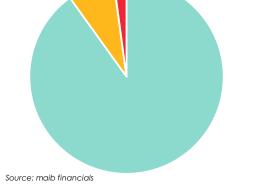
Due to banks (0.1%)

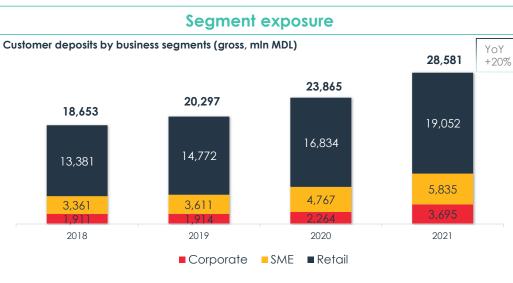
Other liabilities (2.1%)

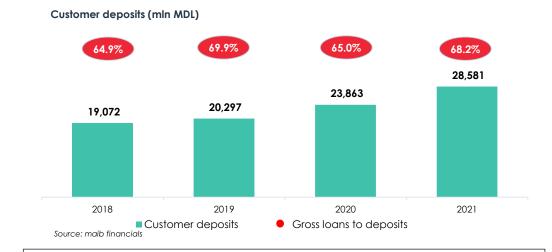












**Capital ratio** 

**Deposit base: Evolution** 

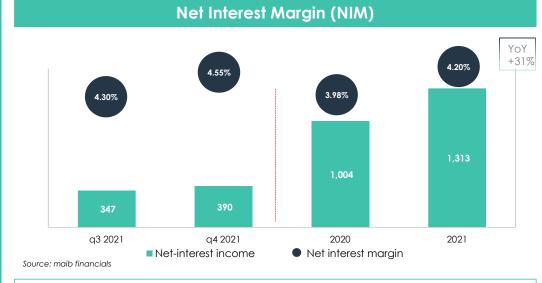


Source: maib financials

Source: maib financials

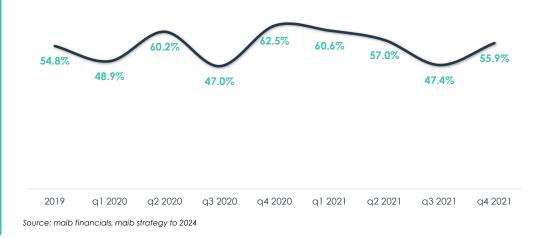
#### **9 6** potential to increase bottom line profitability

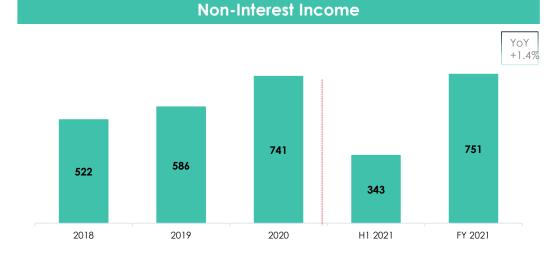




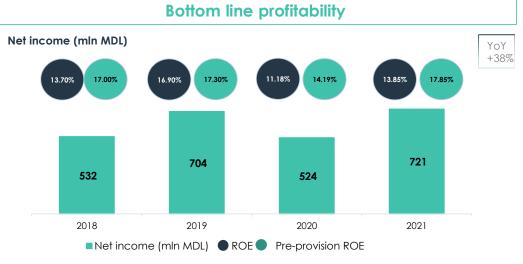
**Cost efficiency** 

Cost-to-income ratio





Source: maib financials



Source: maib financials, maib strategy to 2024

n	nid-term t	arg	ets				2mai		ib	
		ets - I		<b>ABER</b> S	S					
	1					Payments 2020	Actual Dec'21	2022 ->	2024	
	~					Payments Market Share 28%	41.8% (Q3 21)	44.5%	55%	
	Narket Share		Actual			Daily MAIBank Users (DAU/MAU) 26%	34%	35%	35%	
		2020	Dec'21	2022 -:	> 2024	Paying MAIBank users 36.2%	54.4%	50%	50%	
	Loan Market Share	34.2%	34.9%	36.2%	40.0%	MAIBank users, K 178	297	400	550	
	Retail and MSME (in total)	47%	53.9%	58.7%	60%+			·		
	Market Share SME, %	20.1%	26.3%	28.8%	40%	Ecosystems 2020	2021	2022 ->	2024	
	Market Share Retail, %	28.8%	30.2%	32.4%	40%		2021			
						Ecosystems number 0	1	4	4	
	7					Ecosystem Generated Income	0%	0.5%	4%	
Fin	ancials	2020	2021	2022 -	> 2024					
	ree income target, %	17.2%	16.8%	16.2%	25%					
	ROE, %	11.2%	13.8%	15.0%	20%+	CX & HR 2020	2021	2022 ->	2024	
	Growth, YoY, %	17.3%	22.8%	23.4%	20%+	Customer Functions Transit				
	Cost of Income, %	54.9%	54.9%	53.5%	45%	Customer Experience Target NPS 51%	52%	60%	65%+	
	NPL, %	4.71%	3.92%	2.9%	4%	Employee Engagement 88%	86%	85%	85%+	

### conclusion: recap of key investment highlights



Leading positions in an attractive market poised for profitable growth



Strong brand, superior customer experience and an award-winning franchise



A leading multi-channel distribution platform



Resilient and high quality balance sheet



Experienced management team and high quality corporate governance



Good momentum of growth and profitability

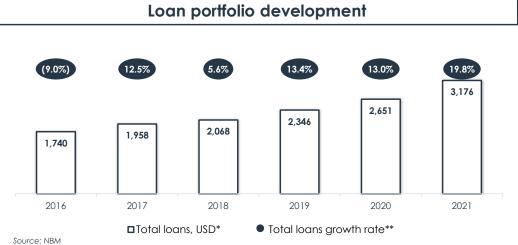


Refreshed strategy with the focus on customer experience, digital ecosystems and regional expansion

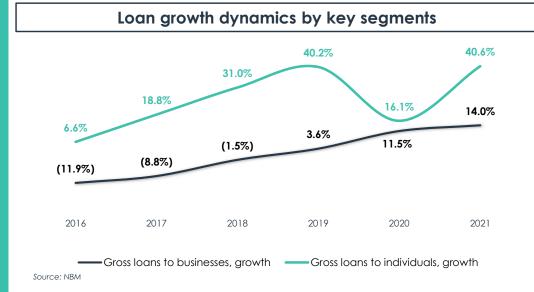
### Appendix







(\*) Figures converted to USD for illustrative purposes using an exchange rate of MDL/USD =17.7452, as at 31 December 2021 (\*\*) YoY



### banking sector overview (continued)

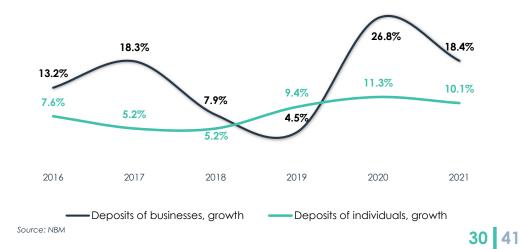
Deposit portfolio development



Source: NBM

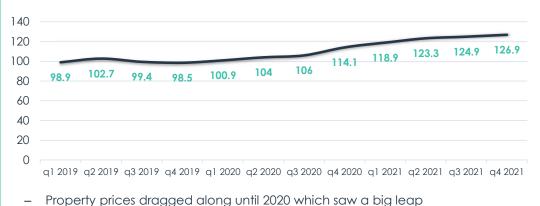
(\*) Figures converted to USD for illustrative purposes using an exchange rate of MDL/USD =17.7452, as at 31 December 2021 (\*\*) YoY

#### Deposit growth dynamics by key segments



### mortgage lending

Residential property price index (RPPI) 2019 = 100



Property prices dragged along until 2020 which saw a big le
 Source: National Bank of Moldova

#### Real estate affordability

Average annual salaries required to purchase a finished 70 sq.m. apartment in Chisinau



Source: National Bank of Moldova

#### The sweet spot: growing affordability, mortgage penetration, favorable macro environment

2021		RE price growth	Change of price/rent	Mortgage growth	Mortgage penetration international comparison	going	CA deficit	House price and GDP per capita level international comparison	growth of income and mortgage	Change of Share of construction loans to legal entity loans	REER	Inflation	GDP growth	Overall assessment
	Bubble													
	Boom													
	Neutral													
	Downturn													
	Recession													

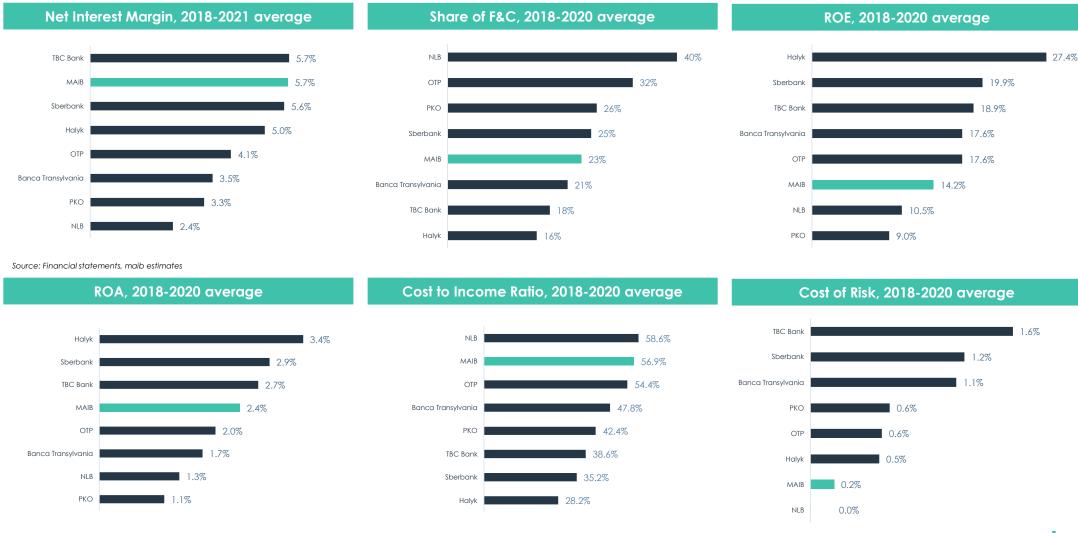
Source: maib analysis, methodology as used UBS/TBC



### comparison with select listed peer group (1 of 2)

**maib** 

Maib compares favorably with the peer group due to its high capital levels, ROA, payout ratio and low cost of risk



Source: Financial statements, maib estimates

### comparison with select listed peer group (2 of 2)

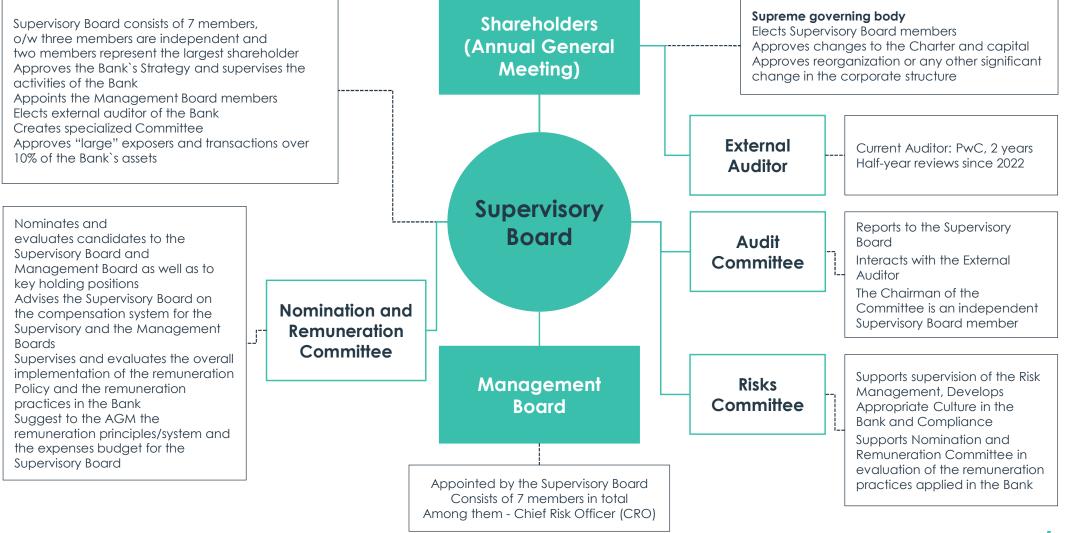


Maib compares favorably with the peer group due to its high capital levels, ROA, payout ratio and low cost of risk



### corporate governance structure





### overview of the Supervisory Board





Vytautas Plunksnis Chairman of the Supervisory Board

- Chairman of the Supervisory Board since July 2020
- Other current positions: Head of Private Equity, INVL Asset Management; partner at INVL Baltic Sea Growth Fund; Chairman of the Supervisory Board of Eco Baltia; Chairman of the Management of Ecoservice, NRD Systems, Investors Association; board member of various portfolio companies
- Since 2006 worked in different positions within
   Invalda INVL Group companies



Victor Miculet Vice-Chairman of the Supervisory Board

- Chairman of the Supervisory Board in 2002-2020; Vice-Chairman since 2020
- Other current positions: Chairman of the Association of Authorized Cars Importers
- 1996: founder, CEO of "Auto-Space" LTD, authorized dealer of BMW, Mini, MAN, Honda and Mitsubishi cars



Natalia Vrabie Member of the Supervisory Board

- Appointed to maib's Supervisory Board in 2013
- 1991 to 2013: managerial positions in maib, including position of CEO, Chairman of the
- Management Board during 1996-2013
- Over 50 years of banking experience

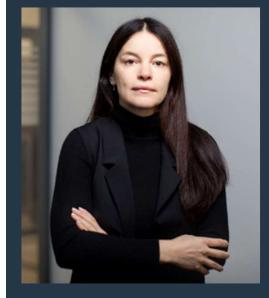


Vasile Tofan Member of the Supervisory Board

- Appointed to maib's Supervisory Board in 2018
- Other current positions: Chairman of Supervisory Board of Purcari Wineries Public Company Limited; Member of Consultative Boards of Anex and Intellias
- Since 2021: Senior Partner at Horizon Capital Advisors LLC Office in Ukraine (joined in 2012)
- Previously worked Consultant at Monitor Deloitte and Senior Manager, Corporate Strategy & Alliances at Philips
- Founded Ovuline (now Ovia Health)
- Graduated from Erasmus University of Rotterdam (public management), MBA from the Harvard Business School

### overview of the Supervisory Board (continued)





Maryna Kvashnina Member of the Supervisory Board

- Appointed to maib's Supervisory Board in 2018 as an independent member
- Other current positions: CEO of Naftogaz Digital Technologies; Partner at Edenlab; Financial Services Network Co-Chair for Eastern Europe, YPO – Young Presidents' Organization
- Since 2019: IT Director of Naftogaz Ukraine
- 2013 to 2015: Vice President of Management Board of Delta Bank
- Previously worked at Finstar Financial Group, PrivatBank
- Founder of Pharmacy Network Apteka Dobrogo Dnya (2006); Co-Founder of PAY2YOU (2015)



Ivane Gulmagarashvili

Member of the Supervisory Board

- Appointed to maib's Supervisory Board in 2020 as an independent member
- Other current positions: Member of Supervisory Boards of Agricover Holding and TAM Faktoring AS
- 2015 to 2018: Head of New Products, 4finance Group
- Previously worked at Barclays and Barclays Cards, Bank of Georgia
- Graduated from Tbilisi State University (marketing), MBA from the Clarion University of Pennsylvania



Konrad Kozik Member of the Supervisory Board

- Appointed to maib's Supervisory Board in 2020 as an independent member
- Other current positions: Member of the Supervisory Board of ISP Bank Albania
- 2014 to 2019: CFO, Member of the Management Boards of Allianz Russia and Poland
- Previously worked at UniCreditBank
- Graduated from Navarra University, MBA from Luigi Bocconi University

#### overview of the Management Board





#### Giorgi Shagidze

Chairman of the Management Board, CEO

- Joined maib in February 2021
- Other current positions: Member of the Supervisory Boards of Synergy Capital and Georgian Stock Exchange
- 2010-2020: Deputy CEO and Chief Financial Officer, as well as member of the Management Board at TBC
- 2008 to 2010: Global Operations Executive for Barclays Bank
- Deputy CEO of People's Bank of Georgia (2005-07)
- Graduated from the Tbilisi State University in 1997 and obtained an MBA from the University of Cambridge Judge Business School in 2008, Certified Financial Analyst



#### Aliona Stratan

First Vice-Chairwoman, Retail Banking

- Joined maib in 2020 as First Vice-Chairwoman of the Management Board, Retail Banking
- Other current roles: Chairwoman of the Supervisory Board of maib Leasing, Board
- Member of Amcham Moldova and of AIOD 2018 to 2020: Vice President ABB Bank
- 2014 to 2018: Vice President VTB Bank Armenia
- Previously worked at ProCreditBank Georgia, National Bank of Moldova
- Graduated from the Moldova State Agrarian University, MBA from Grenoble Graduate School of Business



#### Dumitru Baxan

Vice-Chairman, Corporate Banking and Investments

- Joined maib in 2010 as Head of NPL Recovery Department
- 2019: appointed to the Management Board of maib as Head of Corporate Banking and Investments
- Previously worked at Banca de Economii, including as Vice President for Retail Banking and at National Bank of Moldova
- Graduated from Moldova Academy of Economic Studies



#### Andrii Glevatskyi

Vice-Chairman, Business (SME) Banking

- Joined maib in 2019 as Counsellor in Risks
- 2019: appointed to the Management Board of maib as Chief Risks Officer and later, in 2021

   as Head of Business (SME) Banking
- 2009 to 2019: held different positions at Raiffeisen Bank Aval Ukraine, including Head of Retail Risks in 2015 to 2019
- Previously worked at Aval Bank Ukraine
- Graduated from the National Agrarian
   University

### overview of the Management Board (continued)





#### **Stela Recean**

Vice-Chairwoman, Chief Risk Officer & Chief Compliance Officer

- Since 2018: Vice-Chairwoman of the Management Board, Chief Compliance Officer (since 2021 took also the role of Chief Risk Officer)
- 2014 to 2018: Head of Compliance Department
- 2000 to 2014: held different positions, including of managing partner at PwC Moldova
- Previously worked at PWC and National Bank of Moldova
- Graduated from Moldova Academy of Economic Studies, ACCA, ACAMS, Licensed Auditor



#### **Marcel Teleuca**

/ice-Chairman, Operations and Logistics

- Works in maib since 1994 (with a one year break, when worked as Head of Treasury of BTP Bank)
- 2010: appointed as Vice-Chairman of the Management Board
- Previously worked as Head of Treasury, Head of Dealing, dealer
  Graduated from Moldova Academy of
- Graduated from Moldova Academ' Economic Studies

#### maib standalone financial statements for the year ended 31 December 2021



#### SEPARATE STATEMENT OF FINANCIAL POSITION

	31.12.2021 MDL'000	31.12.2020 MDL'000
ASSETS		
Cash on hand	1,170,643	971,777
Balances with the National Bank of Moldova	7,575,840	6,384,531
Due from banks	3,739,580	2,359,360
Investments in debt securities	4,052,472	4,063,124
Investments in equity securities	3,769	117,457
Investments in subsidiaries	139,669	139,669
Loans and advances to customers	18,664,513	14,669,321
Property and equipment	1,448,194	1,219,040
Right of use assets	67,346	74,368
Intangible assets	143,849	102,237
Other financial assets	24,323	28,644
Other assets	166,474	162,662
Total assets	37,196,673	30,292,190
LIABILITIES Due to banks Borrowings Due to customers Lease liabilities Contingent commitments provisions Deferred tax liability Current tax liability Other financial liabilities Other liabilities Total liabilities	18,458 2,459,056 28,599,250 69,026 116,949 1,955 30,789 126,545 328,115 <b>31,750,143</b>	16,242 964,635 23,874,382 80,562 22,314 22,043 3,566 182,525 158,324 <b>25,324,593</b>
EQUITY		
Ordinary shares Share premium	207,527	207,527
1	104,537	104,537
Financial assets at fair value through other comprehensive income revaluation reserve	(31,267)	111,899
Property and equipment revaluation reserve	196,686	192,698
Retained earnings	4,969,048	4,350,936
Total equity	5,446,531	4,967,597
Total equity and liabilities	37,196,673	30,292,190

#### BC Moldova Agroindbank SA

SEPARATE STATEMENT OF PROFIT OR LOSS

Interest income1.678,147 (365,429)Net interest and similar income1.312,718Fee and commission income695,688Fee and commission income(348,120)Net fee and commission income347,568Forex echange gains/(looses)328,990Other operating income74,472Personnel expenses(683,107)Amortization expenses(343,067)Pre-provision operating profit929,507Impairment and provision release/(charge), net(108,147)Profit/loss before tax821,360Income tax (expense)(100,245)Profit/Loss for the year721,115Other comprehensive income5,881Items that may be reclassified subsequently to profit or loss:(49,001)Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income5,881Items that will not be reclassified to profit or loss:(48,660)Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income(8,860)Income tax recorded directly in other comprehensive income13,642Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income13,642Changes in fair value of premises and equipment5,370Deferred tax related to the revaluation of land and premises(5,440)Other comprehensive income5,370Deferred tax related to the revaluation of land and premises(5,440)	2020 MDL'000	2021 MDL'000	
Interest expense       (365,429)         Net Interest and similar income       1,312,718         Fee and commission income       (395,688         Fee and commission expense       (348,120)         Net fee and commission income       347,568         Forex echange gains/(looses)       328,990         Other operating income       74,472         Personnel expenses       (168,067)         Other operating expenses       (343,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/Loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       1         Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises <td>1,378,254</td> <td>1 678 147</td> <td>Interest income</td>	1,378,254	1 678 147	Interest income
Net interest and similar income     1,312,718       Fee and commission income     695,688       Fee and commission expense     (348,120)       Net fee and commission income     347,568       Forex echange gains/(looses)     328,990       Other operating income     74,472       Personnel expenses     (108,067)       Other operating expenses     (108,067)       Pre-provision operating profit     929,507       Impairment and provision release/(charge), net     (108,147)       Profit/Loss before tax     821,360       Income tax (expense)     (100,245)       Profit/Loss for the year     721,115       Other comprehensive income     (49,001)       Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income     (49,001)       Deferred tax related to dept instruments classified as financial assets at fair value through other comprehensive income     (8,860)       Income tax recorded directly in other comprehensive income     (8,860)       Income tax recorded directly in other comprehensive income     13,642       Changes in fair value of premises and equipment     5,370       Deferred tax related to the revaluation of land and premises     (5,440)	(373,963)		
Fee and commission expense       (348,120)         Net fee and commission income       347,568         Forex echange gains/(looses)       328,990         Other operating income       74,472         Personnel expenses       (683,107)         Amortization expenses       (683,107)         Amortization expenses       (683,107)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       (49,001)         Items that may be reclassified subsequently to profit or loss:       (49,001)         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       (20,001)         Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to changes in fair value of equity instruments classified as financiae <td< td=""><td>1,004,291</td><td></td><td>Net interest and similar income</td></td<>	1,004,291		Net interest and similar income
Net fee and commission income       347,568         Forex echange gains/(looses)       328,990         Other operating income       74,472         Personnel expenses       (683,107)         Amortization expenses       (108,067)         Other operating expenses       (343,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	526,609	695,688	
Forex echange gains/(looses)       328,990         Other operating income       74,472         Personnel expenses       (683,107)         Amortization expenses       (108,067)         Other operating expenses       (343,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	(227,231)	(348,120)	
Other operating income       74,472         Personnel expenses       (683,107)         Amortization expenses       (108,067)         Other operating expenses       (108,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value for premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	299,378	347,568	Net fee and commission income
Personnel expenses       (683,107)         Amortization expenses       (108,067)         Other operating expenses       (343,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of permises and equipment       5,370         Deferred tax related to changes in fair value of equity instruments classified       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	340,787	328,990	
Amortization expenses       (108,067)         Other operating expenses       (343,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       (Anges in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Income tax recorded directly in oflat or log equity instruments classified as financial assets at fair value of premises and equipment       5,370         Deferred tax related to changes in fair value of equity instruments classified as financial assets (5,440)       13,642 <td>100,716</td> <td></td> <td></td>	100,716		
Other operating expenses       (343,067)         Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Income tax related to changes in fair value of equipy ment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	(564,009)		
Pre-provision operating profit       929,507         Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       100,245         Items that may be reclassified subsequently to profit or loss:       100,245         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       110,0000         Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	(269,946)	• / //	
Impairment and provision release/(charge), net       (108,147)         Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       721,115         Items that may be reclassified subsequently to profit or loss:       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       (108,860)         Income tax recorded directly in other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fiar value through other comprehensive income       13,642         Deferred tax related to the revaluation of land and premises       (5,440)	(246,955) 664,262		
Profit/loss before tax       821,360         Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Deferred tax related to the revaluation of land and premises       (5,440)			
Income tax (expense)       (100,245)         Profit/Loss for the year       721,115         Other comprehensive income       721,115         Items that may be reclassified subsequently to profit or loss:       (49,001)         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	(80,247)	(108,147)	Impairment and provision release/(charge), net
Profit/Loss for the year       721,115         Other comprehensive income       Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Deferred tax related to changes in fair value of equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	584,015	821,360	Profit/loss before tax
Other comprehensive income         Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fiar value through other comprehensive income       13,642         Deferred tax related to the revaluation of land and premises       (5,440)	(60,204)	(100,245)	Income tax (expense)
Items that may be reclassified subsequently to profit or loss:         Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Deferred tax related to the revaluation of land and premises       (5,440)	523,811	721,115	Profit/Loss for the year
Changes in fair value of debt instruments classified as financial assets at fair value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       5,881         Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at financial a			•
value through other comprehensive income       (49,001)         Deferred tax related to debt instruments classified as financial assets at fair       5,881         Items that will not be reclassified to profit or loss:       5,881         Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)			Items that may be reclassified subsequently to profit or loss:
value through other comprehensive income       5,881         Items that will not be reclassified to profit or loss:       1         Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	12,646	(49,001)	
Changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	(1,518)	5,881	
fair value through other comprehensive income       (8,860)         Income tax recorded directly in other comprehensive income       13,642         Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)			Items that will not be reclassified to profit or loss:
Deferred tax related to changes in fair value of equity instruments classified as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	44,697	(8,860)	
as financial assets at fair value through other comprehensive income       13,642         Changes in fair value of premises and equipment       5,370         Deferred tax related to the revaluation of land and premises       (5,440)	(7,115)		Income tax recorded directly in other comprehensive income
Deferred tax related to the revaluation of land and premises (5,440)	1,382	13,642	
		5,370	Changes in fair value of premises and equipment
Other comprehensive income/loss for the year (33,512)	178	(5,440)	Deferred tax related to the revaluation of land and premises
	50,270	(33,512)	Other comprehensive income/loss for the year
Total comprehensive income/loss for the year 687,603	574,081	687,603	Total comprehensive income/loss for the year

\*Unaudited standalone financial statements, which do not include subsidiary representing less than 1% of assets.



# **Contact information**

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